

I hereby certify that the following agenda  
Was posted at least 24 hours prior to the time  
Of the meeting so noticed below at 24251 Los  
Alisos Blvd, Lake Forest, CA, in addition to the  
Location where the workshop is being held.



Dennis P. Cafferty, Secretary of the  
El Toro Water District and the Board of  
Directors thereof



## SPECIAL BOARD MEETING STRATEGIC PLAN WORKSHOP Meeting Agenda

**Date:** Thursday, October 31, 2019 **Time:** 9:00 am – 3:00 pm  
**Location:** Marriott Courtyard Laguna Hills at 23175 Avenida  
De La Carlota in Laguna Hills

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### Call Meeting to Order – President Vergara

### Pledge of Allegiance – Director Monin

### Oral Communications/Public Comments

Members of the public may address the Board at this time or they may reserve this opportunity with regard to an item on the agenda, until said item is discussed by the Board. Comments on other items will be heard at the time set aside for "Directors Comments/Non-Agenda Items". The public will identify themselves when called on and limit their comments to three minutes.

### El Toro Water District Strategic Planning Workshop (Oral)

#### Objectives

1. Review SWOT analysis with the Board
2. Validate Mission, Vision, Values, and Goals
3. Discussion of key strategic issues
4. Understand next steps

#### Topics

9:00 am Introductions and workshop objectives  
9:10 am Overview of Board SWOT analysis and discussion  
9:40 am Discussion of draft Vision, Mission, and Goal statements  
10:30 am **Break**

10:45 am	Continue discussion of draft Vision, Mission, and Goal statements
11:30 am	Values – sticky note exercise
<b>12:00 pm</b>	<b>Lunch</b>
12:30 pm	Discussion of key strategic issues
	<b>12:30 pm Supply</b>
	Issue introduction – Dennis Cafferty
	Discussion question(s):
	<ul style="list-style-type: none"> <li>• What premium should we consider for desalinated seawater?</li> <li>• How much is Irvine Lake storage worth?</li> <li>• What should our Phase 3 recycled water program look like?</li> <li>• What level of interest does the Board have in other regional projects (e.g. SMWD IPR)?</li> </ul>
	<b>1:15 pm Energy</b>
	Issue introduction – Dennis Cafferty
	Discussion question(s):
	<ul style="list-style-type: none"> <li>• Should we increase our alternative energy profile (e.g. solar, batteries, generation, backup, efficiency, etc.)?</li> <li>• Should we increase diesel storage?</li> </ul>
	<b>1:30 pm OPEB</b>
	Issue introduction – Dennis Cafferty
	Discussion question(s):
	<ul style="list-style-type: none"> <li>• Does the board want to pre-fund the liability and incur the rate impact?</li> </ul>
	<b>1:45 pm Automated Meter Reading</b>
	Issue introduction – Dennis Cafferty
	Discussion question(s):
	<ul style="list-style-type: none"> <li>• Does the board want to continue the rollout and, if so, at what rate?</li> </ul>
<b>2:00 pm</b>	<b>Break</b>
	<b>2:15 pm SOCWA</b>
	Issue introduction – Dennis Cafferty
	Discussion question(s):
	<ul style="list-style-type: none"> <li>• Should we develop our own solids handling capability?</li> </ul>
	<b>2:30 pm Open Discussion</b>
	Issue introduction – Ed Means
	Discussion question(s):
	<ul style="list-style-type: none"> <li>• What other issues do Board members feel should be addressed?</li> </ul>
2:55 pm	Next steps
3:00 pm	Adjourn